- A. I have not. We have collected lien releases from subcontractors.
  - Q. You have or have not collected them?
- A. We have -- we have started collected lien releases from subcontractors.
  - Q. Okay. Are you aware of any liens filed on this particular project?
  - A. No.

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- 9 Q. Okay. Has the contractor provided the 10 owner with all written manufacturer warranties?
- 11 A. That is in process.
- Q. All right. And do you know, has the owner received total payments for depreciation held by the insurance company?
- 15 A. I do not know.
- Q. Okay. Is that something the owner has been keeping you advised of?
- A. Sometimes, I -- not really exactly. I don't think so. He's -- again, he is right
- 20 across -- his office is right across from where I'm
  21 working at, so we talk quite a bit.
- Q. Okay. Do you know the status of insurance payments at this point?
- A. I believe in review, yes.
- Q. I'm sorry. Did you say in review?

- 1 Yes. In review. Whenever I have seen 2. them, I've reviewed them. 3 Q. Okay. So the owner has kept you apprised of when insurance monies come in? 4 5 Α. Yes. And then Section 3.4 allows the 6 Ο. 7 contractor to apply interest on any late payments, 8 correct? 9 Α. Correct. 10 All right. Let's look down at Section 7, 11 which is on page 3. And for the record, this is 12 Encore Bates number 55.03. This is time of performance. It says under Section 7.1. 13 14 Contractor will proceed with the work in 15 a prompt and diligent manner in accordance with the agreed-upon schedule as reasonably amended from time 16 17 to time. Commencement occurred on November 24, 18 2020. 19 I'm going to stop right there for just a 20 minute. So per this contract, you had already been 21 given notice to proceed by the owner on November 24 -- November 24, correct? 22 I don't know the exact date. That's what 2.3 Α.
- it says on here. But, yeah, probably around that time.

Q. Okay. And that was a few days after
Encore became licensed in the State of Louisiana,
right?

- A. Yes.
- Q. So does that make sense, you got your license, and then the owner said, okay, go ahead and start?
- 8 A. Yes.

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- 9 Q. And in fact, if you look at a calendar of
  10 when November 19 is and when November 24 is, I
  11 believe that's about two business days. Do you have
  12 a recollection of it being that quickly after you
  13 got your license that the owner gave the go-ahead to
  14 do the work?
- 15 A. I can't remember.
  - Q. Okay. It says on here in accordance with the agreed-upon schedule. Was there a schedule that you had prepared at this point showing all of the items, the critical path, and your completion dates?
  - A. Yes. There were rough schedules that were provided mostly having to do with the first floor items. Some second floor items, but most of the finishes and everything was more specified for that first floor.
    - Q. Okay. And unfortunately the sound wasn't

very good in your answer.
 A. I apologize.

- Q. I don't think it was anything you did.

  So I'm going to have to ask you to repeat. And so let me just break this down. Was there a physical schedule that -- at this point in time when you entered into this contract, was there a physical schedule that you had prepared showing the tasks, the critical path, and the planned completion dates?

  A. Yes.
- 11 Q. Yes. And is that a document that you 12 have produced?
- 13 A. Yes.

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- Q. And you have actually, in fact, given us, as we requested, your native files for your schedule, right?
- 17 A. Yes, ma'am.
- Q. And it says in the contract, as reasonably amended from time to time, correct?
- 20 A. Correct.
- Q. All right. So there were some -- did you have at this point when you initially prepared the schedule, a lot of unknowns about subcontractors' ability to do the work, labor shortages, material shortages, delay times in getting materials to the

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Were all of those variables unknowns that you
 1
 2.
   couldn't really predict the exact completion dates?
 3
         Α.
               No.
                    I had -- we had good numbers for
   quite a few of our trades. And I think the one
 4
 5
    thing that I was worried about was the carpet tiles
   and flooring was one thing that I was worried about.
 6
 7
   But everything else, I did have backups that I could
8
   go to, if I did not have them, that have secured
   timeframes for me. So with pretty much every trade.
9
10
   So I mean, there was -- I had full confidence of the
11
    schedule.
12
               Okay. So let's look at -- the first
         Ο.
    floor was to be completed in 66 days of
13
14
    commencement. Is that 66 calendar days?
15
         Α.
               Working days.
               66 working days?
16
         Q.
17
               I would think working days, yeah, 13, 12
         Α.
18
   weeks.
19
               Okay. So the 66 days is working days,
         Ο.
   and that is Monday through Friday, right?
20
21
               Again it could be -- it just says 66
22
   days. I'm not sure exactly the intent of
23
    identifying that, if it's seven days a week, five
24
   days a week.
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Okay. Well I did see something in the

25

Q.

- 1 proposal that says you're not going to -- you know,
- 2 the assumption is you're going to be working Monday
- 3 | through Friday.
- 4 A. Right.
- Q. And not on -- well, I don't think it says
- 6 anything about holidays. I'm looking back at
- 7 Exhibit A Encore 57.02, the contract sum in this
- 8 construction agreement is based on normal working
- 9 hours of 7:00 a.m. to 3:30 p.m. Monday through
- 10 Friday.
- 11 A. Yes.
- 12 Q. This estimate specifically excludes any
- 13 | shiftwork and other premium time, right?
- 14 A. Correct.
- 15 O. You would not have included any of that
- 16 | in your -- you were assuming Monday through Friday
- 17 | business days, not holidays, and not overtime, in
- 18 this schedule, right?
- 19 A. Not necessarily. But, yeah.
- 20 Q. Okay.
- 21 A. Guys that works Fridays and Saturdays and
- 22 | Sundays, you know, if they want to work, they can
- 23 work. So I don't deter that at all.
- 24 O. Okay. And then do you know in your
- 25 schedule, because I don't have it pulled up right

- now, but in your schedule for first floor, did you show the anticipated completion date to be 66 calendar days, or 66 work days?
  - A. I don't remember. The schedule has variations of times that I would be changing items in it. So I can't remember that, any specific.
- Q. Okay. But we can certainly just look at it and see if it was -- which days it was, right?
- 9 A. Yes. I changed -- there are things on
- 10 there I changed that -- to Associated
- 11 | Waterproofing's schedule, which was six days a
- 12 | week-ish. And so -- but, I mean, everybody else I
- 13 could not -- I don't exactly remember what I would
- 14 do on that schedule.
- Q. Okay. And then the second floor and all exterior work shall be completed by February 28,
- 17 | 2021, right?

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- 18 A. Correct.
- 19 Q. That's what you had estimated. But
- 20 you've already talked about things on the second
- 21 floor and the problems with the exterior that
- 22 obviously pushed that date back, correct?
- A. That's not necessarily what pushed those
- 24 date back.
- Q. Okay. When we get to the -- I think the

- 1 best time to talk about what pushed it back would be 2. when we review your schedules. So we'll look at 3 that. And -- well, my question is --Α. The schedules are as it related to the 4 5 job. What's that? 6 0. 7 The schedules are related to the job. 8 Delays don't necessarily -- are job -- or may not be job related for me. 9 10 Okay. Well we're going to get into that 11 when we look at your meeting agendas and your 12 schedules. Because I want to walk through it --13 Α. Okay. 14 -- and talk about it then. Ο. So at this point, you had prepared a 15 16 physical schedule. What scheduling program did you 17 use? 18 Α. Microsoft Projects, I believe it is. 19 I heard Microsoft. What else did you Ο. 20 say? 21 Microsoft Projects. Α. 22 Ο. Projects, okay. And did you -- whenever
- there was an impact to the schedule, whether it be from COVID, or extra rain delays, or weather, or material shortages, or backlogs, did you update that

schedule with all of those impacts? 1 2. I had to redo the schedule multiple 3 times. 4 What's that? 0. 5 I had to redo the schedule multiple Α. times. 6 7 Okay. And so did -- for example, did you Ο. 8 on a monthly basis update the schedule, the critical path, and your anticipated completion date, and give 10 that to the owner? 11 I never handed anything to the owner 12 after the first schedules. 13 Q. Okay. 14 I don't even know if he even saw that 15 third one. So you mentioned first three schedules, 16 17 and we'll look at those. And you gave at least the 18 first two to Joey Odom, right? 19 Yeah, I think so. Α. 20 And that was before -- well I'll ask you 21 when we get there about the timeframe for those. 22 And then once you had the contract in place, and you were performing the work, did you periodically 23

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update the schedule with any impacts and delays?

24

25

Α.

Yes.

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1
               Okay. And so that's part of the purpose
         Ο.
 2.
    of the schedule is for you to show what your
 3
    anticipated completion date is, right?
 4
         Α.
               Yes.
 5
               And you did not share those with the
         0.
 6
    owner?
 7
               I did not.
         Α.
 8
         Ο.
               Did you share them with anybody?
 9
               No.
         Α.
10
               What was the purpose of updating the
         Ο.
    schedule?
11
12
         Α.
               There was an experiment with the
13
    different paths that we were having to take.
14
               Did you say an experiment with the
         O.
15
    different paths --
16
               Yeah, with the different path that we had
17
    to take, laying out different schedules because we
18
    were having to deviate from path A to go to path B.
19
               Okay. And what was the reason for the
         0.
    deviation to Path B?
20
                           Are we talking --
21
                                     I'm sorry. I didn't
                    COURT REPORTER:
              hear the answer for the deviation to
22
23
              Path B?
24
         Α.
                     Funding.
               Yes.
25
    BY MS. WOLF:
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1 And so Path A is what? Explain what Q. 2. Path A is? 3 Α. Appropriate funding and meeting a target date for completion. That's Path A. That's what we 4 5 do. Okay. So is that --6 Ο. 7 It's rarely that we come into a job where we don't meet the critical Path A deadline. It's 8 what we do. The times that we get off of that 10 critical path is usually unassociated through the 11 job, and it's more about funding, COVID, things like 12 that. 13 Q. Let me ask you about Path A. Is Path A 14 what's represented in your contract that you signed 15 with the owner --16 Α. Yes. 17 -- November 20? Ο. 18 Is Path A what you had in mind when you entered into this contract? 19 20 Α. Yes. 21 Okay. And so this scope of work that's 0. 22 associated with this contract, that remained the scope of work right; did it change? 23 24 Α. At times moving things around quite a 25 bit, but the price stayed the same. The scope of

```
work is more -- it's a budget. It's an estimated
 1
 2.
   budget. So I would move things around to
 3
   accommodate numbers if I need to get somebody there
   that to -- say that I would get rid of a contractor
 4
 5
   and I need to bring somebody else in, they're more
   expensive, again, I would move money around.
6
7
   need to add people, I move money around.
8
               And that's -- none of that is on Path A,
   that's all Path B. So right when we started
9
10
   deviating from Path A, it was essentially a scramble
11
    for workers, for -- to kind of balance -- get a
12
   balanced budget to go, and to continue to see
   progress.
13
14
              What date was the shift from Path A to
         0.
   Path B?
15
16
               I don't have a specific date. It was a
17
    feeling that we were getting -- that funding
18
   wouldn't be available.
19
               Hold on. I want to just make sure that
         Ο.
20
   we break this down.
                         So what I'm trying to do is,
21
   you said there was a point in time when you shifted
   from Path A to Path B. You do not know a date when
22
2.3
    that was?
24
               I would say it was after, I think,
25
   January 8. I remember that date because we -- I
```

think we were done drying in the building at that 1 2. point. And that's whenever I called and the -- I 3 was trying to get the insulation guys to show up on that. And typically in these scenarios you like to 4 5 kind of start to set up things a little bit earlier. A lot of subcontractors, a lot of 6 7 tradesmen, a lot of companies, they do start to 8 accept more work than they can take on. So if you are ahead of the game, if you're there, you're 9 10 getting people started ahead. You don't have to 11 deal with them being overwhelmed with work. And so 12 I am always scared of that happening. ultimately it's what happened. 13 They were -- they had availability at 14 15 certain points. And I started to get that -- the 16 stalling. And that's whenever I had to make a tick 17 to deviate. It didn't pull us off of Path A fully, 18 but we were able to make up a couple of days by 19 working on a Sunday. And then the following week whenever they started, we had drywall delivered. 20 21 think it was the following week. Then that's whenever still we were on 22 23 that critical path, but I was not -- I was getting 24 the feelings that -- from the subcontractors from 25 tapers that they were not going to be there every

single day. That they had a lot of jobs going on at that time. And also by my standpoint I was having a conversation with Joey about funding.

- Q. Mr. Monheiser, can you hear me?
- 5 A. Yes, ma'am.

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- Q. Sorry about that. I don't mean to cut you off, but that was a bit of a long answer. And I did get lost a little bit in some of it. So when that happens, I like to --
- 10 A. Okay. I'm sorry.
- Q. -- questions. So you said this deviation from Path A to Path B happened at around January 8, 2021?
- 14 A. Yes.
- Q. So let me go back just for a minute and make sure that we're clear. That Encore could not enter into a contract, couldn't do any work or enter into contract, until after it became licensed on November 19, 2020, correct?
- 20 A. Correct.
- Q. All right. So no insurance funding, no questions about insurance funding had anything to do with that, because pure and simple, it was not legal for Encore to even bid the job --
  - A. Correct.

O. -- until it had a contract?

- A. Correct.
- Q. And your contract says start on
- 4 | November 24, which is pretty close to November 19.
- 5 | So there's no delay related to insurance as far as
- 6 entering into this contract and starting work; is
- 7 | that right?

1

2.

- 8 A. No. Can you repeat the question?
- 9 Q. The impediment to signing this contract
- 10 and starting the work was Encore getting a license,
- 11 | right? You had to be licensed to enter into --
- 12 A. Right. Yeah, I mean, that's a precursor
- 13 to it, correct.
- 14 Q. Right. So as of the time you entered
- 15 into this contract, you got the go-ahead to start on
- 16 | November 24. And, in fact, you did, you started the
- 17 work on November 24, right?
- 18 A. Yes, small items right, being small
- 19 | items.
- 20 Q. Actually you have your daily logs and you
- 21 have your at least monthly, I think they might even
- 22 be weekly, agenda meetings. And you have produced
- 23 | all of that. So we'll go through those. Is it a
- 24 | correct statement for me to say that your daily logs
- 25 and your meeting minutes and agenda minutes that you

kept with the owner, those are accurate? 1 2. Α. Those weren't for the owner. I quess 3 those were for GSA's updates. 4 O. Okay. And that's a fair statement 5 because I actually lumped two things together. Let's break this up. 6 7 What was the purpose of the daily logs 8 that were kept? Those are my personal notes. 9 Α. 10 Okay. Did you share those with anybody? Q. 11 Α. No. 12 And they were your daily notes for what? Ο. 13 What are you trying to document in the daily logs? If something happens to me, somebody can 14 Α. 15 step in. 16 Okay. They see what -- on a day-to-day Q. 17 basis what's been going on --18 Α. Yeah. Kind of what's -- a generalization of what's going on, yes. 19 20 Okay. So you have no reason to think 0. 21 that anything that you wrote in the daily logs, if 22 it's written there about a delay, a rain delay, a backlog in materials, or any of that kind of stuff,

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accurate? You didn't intentionally put anything in

that -- you intended that information to be

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1 | there that was wrong; is that right?

- A. No, I don't think so.
- Q. The information in the daily logs?
- A. Yeah. There's no reason for me to put anything in there that's wrong.
- Q. Okay. And then the documents I'm talking about or that we'll go through -- let me get the exact name of what you called them. Okay. They were called schedule of events and updates. They had your letterhead on them, and they were more than monthly, maybe even weekly. And the attendees were you, Joey Odom, and usually five or six people from DHS. Do you know which documents I'm talking about?
- A. Yes.

2.

- Q. And were those documents that you kept, the schedule of events and updates, those were actually submitted to DHS and to the owner, correct?
  - A. Yes.
- Q. All right. And the information that's contained in there is accurate? You were keeping an accurate log, and informing the government tenant of informa... -- of what was going on on the project?
- A. Somewhat. I would like to state that I was hedging for the client in some of these items.
  - Q. And what does that mean?

- I was continuously -- I was in, I guess 1 2. you could say I was in contact with DHS on a weekly 3 basis on -- I don't remember the calls that we had, I think they were on Tuesdays or Thursdays. But I 4 5 was hedging for the client to ease the relationship between the client and DHS or GSA. And so, yes, I 6 7 was hedging for the client. Because there was --8 there was a contract for -- that I was aware that was for a new -- a renewal of that first floor -- a 9 10 long-term contract renewal that was coming up.
  - Q. Were you aware that the owner, Joey Odom, had told DHS -- had promised them that he was going to rebuild the building?
    - A. That doesn't make sense.

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that.

- Q. You are not aware of Joey Odom telling the first floor tenant that he was going to rebuild the building?
- A. No, not at all. That doesn't make sense.

  I don't know why anybody would even say that. That

  doesn't make sense. But I never heard anything like
- Q. The owner did enter into a contract with Encore to rebuild the building, right?
- A. Again that's a -- it's a general term.
  Rebuild the building from what?

- Q. From prior to the Hurricane Laura damaging the building.
  - A. Yeah, to put the building back together.
  - Q. Right. That's the work --
- 5 A. Yes.

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- Q. -- that Encore did, right?
- A. Yeah. Rebuild the building for me is knocking it down and building it back up. Putting things back together is --
  - O. Restoration would be a better term?
- 11 A. Yes. Yes. I apologize. I was not understanding that rebuild.
- Q. So let me try that again. Were you aware that Joey Odom had told its first -- his first floor tenant, the Department of Homeland Security, that his intent was to restore the building?
- 17 A. Yes. Yes.
  - Q. Okay. So let me go back to the Plan A versus Plan B. I'm trying to, again, find the documentation that would explain this. Plan A is what's in your contract and proposal. That is the scope, and that is the price, correct?
- 23 A. Yes.
- Q. Okay. And the time, the length of time it's going to take to do it?

A. Yes.

2.

- Q. And then with Plan B, the scope remained the same and the price remained the same, right?
- A. Yes.
- Q. Okay. We'll look at the schedule as far as changes. I think that probably would be a better place to look at that.
  - A. You can reference the schedule. But, like, after a certain point, it was moving components inside that schedule to see what would work out. And that happened -- I mean, I may have spent 2 hours on it a week and then -- I mean, at a certain point, it was -- we were -- it was a day-to-day item where, okay, well, you know, you guys are going to be here for this. Pretty much a trade by trade item. Okay. So you guys are going to be here next week, we're good, let's start here next week.
- I would just walk into the owner's office, say, hey, you know, this is what we've got. And so again, I was right across that hallway from him. So anything that I had to give him, I just pretty much said -- just walked over there and told him.
  - Q. And you're talking that Joey Odom, right?

1 A. Yes, ma'am.

2.

- Q. Okay. I thought his office was next door? Is that what you're talking about, a separate address?
- A. My office -- I actually went over into
  that office, into his office -- right across from
  his office inside. I was working inside the office
  that he was inside.
- 9 Q. That 622 Esplanade, that office?
- 10 A. Yes. That's where I had my computer set up.
  - Q. Okay. Understood. Now as far as changes to the schedule, do you -- when you have any impacts that are going to change the schedules, the critical path and the completion date, did you document those in your schedule, or how do you show what the cause of a particular day of delay is?
  - A. Again, it's -- I mean, I'm not -- there's not a -- you know, I may make it in notes in my logs where, we've gotten this. But the problems that I -- there is obvious problems that I build into a schedule. I build in, you know, a couple of rainy days. I build in, you know, somebody not getting something done. But a lot of the stuff, I do -- I guess I would say, long plan on them. If they need

to catch up, they can work on a Sunday. Or they maybe actually working on Sundays.

I was up there every single day for five months, literally every, single day. Trying to work this out. And at some point, I did completely deviate from making a schedule. Because I was trying to move so many components around. And it was just a phone call. I need you here this day to complete this. And so, you know, that deviation, I can't -- I don't have an exact date, but I was moving that schedule around quite a bit.

- Q. Okay. And just to reiterate from the contract, the payments, there was an initial payment of 100,000 and a progress payment of \$250,000 and the owner paid those --
- 16 A. Yes.

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- 17 Q. -- to Encore, correct?
- 18 A. Yes.
- Q. And the final wasn't going to be due until you completed the work, and actually it was accepted by the owner, and you gave him a lien free certificate, and the insurance company paid the depreciation, right? That's what the contract says?
- A. Right. But it's, you know, as far as progress payments, I mean, it's stating one progress

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1
   payment. So that doesn't -- I have another progress
 2.
   payment that I can apply. And so, yeah, I mean,
 3
    that's just talking about one progress payment.
   There may be another one. It may not state it, but
 4
 5
    I may need another progress payment.
               So it comes into the fact of, hey, you
6
7
   know, this is a job where you are going to get --
   and we have had some of these conversations. You
8
9
   know, it's fairly easy to see the damages to the
10
   building. Obvious damages that, you know, the roof,
11
   you know, a quarter of the roof blew off the
12
   building.
13
               You know, any -- a lot of the contractors
    that do work, I mean, you could just assert an
14
15
   amount to this. We could say an average amount, you
16
   know, pay 250, $300,000 you know, putting things
17
    together. You could say this is going to cost
18
    $1.3 million. You could say this costs 1.6. You
19
   know, the average -- a good estimate, you can put
20
    those numbers together, could just say, hey, 1.3,
21
   we're okay. That was the initiated deal.
22
               That this was so obvious that there were
23
   so many things that were obviously wrong with the
   building. That, hey, I mean, 1.3 just that's a
24
25
   given. But it got to the point to where I would
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have conversations with the owner. And he was
nervous, hadn't heard anything from the insurance
company.

And I mean, these were maybe three hour -- these may be three hour conversations at night whenever he would walk over and tell me this. So again, like, my -- sometimes my discussions with him did influence like, you know, I mean, we're not looking like we're getting any funding, they're not even responding. So, yes, that changes my schedule.

- Q. Mr. Monheiser, can you hear me?
- 12 A. Yes.

2.3

Q. I think we got off track. Remember this is question and answer. So, again, I don't like to cut a witness off when they have a train of thought. But at some point, I need to make sure the answer is tied to my question.

So again, just going back to the contract that you entered into on December 20, 2020. The agreement calls for an initial payment of 100,000 a progress payment of 250,000 for a total of \$350,000. And the owner paid Encore that money, correct?

- A. Correct. Yes.
- Q. And the contract further does not require any other payment. The next step is final payment,

- and it happens when those four things that we discussed occur, correct?
- A. It doesn't require -- it wouldn't -- it didn't go either way. It's not requiring anything.

  But it's not stating that there still needs to be progress payments if things pop up.
  - Q. Yeah, the contract doesn't call for any additional progress payments, other than what we have already discussed, right?
- 10 A. I don't like the -- I don't like the way
  11 that's phrased.
- 12 Q. So it's your interpretation that Encore could submit additional progress --
  - A. Yes. Yes. Depending on if things change, or if it -- if durations, you know, those kinds of situations, yeah, it could change.
  - Q. And that's not what 3.2.2 says. It says that final payment, which is the contract sum plus any change orders, and less the initial payment, and less the progress payment, subject to withholdings permitted in here shall be due within 30 days of the last of the following to occur. You understand that that's what the contract says, right?
    - A. Correct.

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Q. And so let me just ask you again. I know

I've asked this question already. Did you have any 1 2. side agreements with the owner about payments? 3 Α. No. I mean, what do you mean by -- you have to be specific, like what side agreement? 4 5 Any other written agreements, other than the proposal, and the contract that we have looked 6 7 at, and the nine or so change orders that we will 8 look at. Are there any other documents that make up the agreement between Encore and the owner? 10 Α. No. 11 0. Can you look at Tab E2? That's the 12 contract, page 6 of the contract, which is Encore 13 55.06. 14 Α. Okay. 15 I just -- I don't know what this section 16 It says, Section 15 approvals, contractor 17 warrants and agrees that all requisite approvals 18 from the owner as to its eligibility to serve as a 19 contractor, and the approvals of materials and 20 performance of the work as required by the contract 21 documents are obtainable. Did you write that 22 provision? 23 Α. I didn't -- no, I did not. I did not 24 write that.

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Was this contract written by Encore, or

25

Q.

1 the owner, or somebody else? 2. I am not sure. It's a standardized. Α. 3 think our lawyers wrote it. Okay. Do you have any idea what -- I 4 O. 5 mean, what is your interpretation or understanding of Section 15? 6 7 Α. I am not sure. 8 Ο. Okay. Contractor warrants and agrees that all requisite approvals from the owner as to 9 10 its eligibility. Do you know whose eligibility they 11 are talking about there to serve as contractor? 12 Α. No. 13 Q. Okay. Once the owner signed the 14 contract, and actually when the owner gave the 15 advance authority to proceed on November 24, were 16 there any stoppages in the work? 17 Α. Yes. 18 Okay. And what was that for? There was a -- I believe it was in the 19 20 mid of February there was a freeze. That we didn't 21 have power for, like, three days. We didn't have

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Okay. And I saw those -- that documented

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running water for another, like, four days-ish. We

didn't have power. You know, it was a two week

22

23

24

25

delay.

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Q.

```
in your daily logs and in your agenda meeting
 1
    minutes with the owner.
                   MS. WOLF: Let me ask y'all about a
 3
              lunch break because I see it's 12:40. I
 4
 5
              do need to take at least a 30 minute break
              to eat. Mr. Monheiser, is that --
 6
 7
                   THE WITNESS:
                                 That's fine.
 8
                   THE VIDEOGRAPHER: Going off the
              record. The time is 12:40.
 9
10
                      (OFF THE RECORD)
11
                   THE VIDEOGRAPHER: We are now on the
12
              record. The time is 1:19 p.m.
    BY MS. WOLF:
13
14
               All right. Good afternoon,
15
    Mr. Monheiser, I had a couple of questions that I
16
    wanted to follow up on from our discussion prior to
17
    lunch.
18
                   THE WITNESS: Hold on. Hold on.
19
                   MR. COX: He's going to close the
20
              door. One second, please. Sorry about
21
              that.
    BY MS. WOLF:
22
23
         Q.
               You mentioned Mitsubishi. I assume they
    are a manufacturer, or a supplier, of HVAC
24
25
    equipment; is that right?
```

1 Α. Yes. 2. And they supplied the new HVAC equipment O. 3 for this project? 4 Α. Yes. 5 Did Encore contract with Mitsubishi directly, or did the mechanical subcontractor 6 7 contract with them? Mechanical subcontractor did. 8 Α. Industrial Refrigeration? 9 Ο. 10 Yes, ma'am. Α. Okay. And let me ask you about the 11 Ο. 12 second floor roof insulation work. That was a code upgrade requirement, correct? 13 14 From my understanding, yes. 15 I understood from the records that it was Ο. a spray insulation application; is that right? 16 17 Α. There's -- yes. Yes, there is spray foam 18 on the roof deck. 19 Okay. And was that work in Encore's Q. 20 scope? 21 Α. No. Who did that work? 22 Ο. The installation subcontractor. 2.3 Α. You mean the owner contracted directly 24 0. 25 with that installation subcontractor?

1 A. Yes, ma'am.

2.

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8

- Q. Okay. Was there any prep work required on the roof or roof joists for the application of the insulation?
  - A. I don't know.
- Q. Do you know if Encore had any prep work in its scope for that roof insulation?
- A. No.
- 9 Q. Okay. Different question, different
  10 area. You had mentioned in your testimony not being
  11 able to access the inside of the windows because of
  12 the CMU wall, right?
- 13 A. Yes, ma'am.
- Q. Okay. Did you or anyone review the possibility of removing and replacing that CMU wall as an option to gain access to the windows rather than replacing the windows?
- 18 A. Yes.
- 19 Q. Okay. And who considered that, you or 20 somebody else?
- A. I mean, it was a possibility to just try
  to get to the window at all costs. I mean, if you
  have to take down a CMU wall -- actually it was in
  connection of, how do we get to the windows? We
  needed to break or go take down the CMU walls to get

1 to them.

- Q. Okay. So you considered that as an option, right?
- A. I don't really think so, that wasn't necessarily an option. But if you were going to change them out, that's how you would have to do it. There's no other way around it.
- Q. Gotcha. So let me ask you some questions
  about change orders. Let's just see if we can go
  through those. That's going to be in Tab H.
- 11 A. Okay.
- Q. All right. You there? The first one under Tab 1 is change order number 6. It actually says SCO number 6; do you see that?
- 15 A. Yep.
- Q. All right. And for the record, this is
  Encore 6, that's the Bates number. All right. This
  is a change order, plans for skim coat under and
  over top of entrance tile to prepare for LVT. Do
  you remember this change order?
  - A. Yes.

21

- Q. And for the insurance allowance, it says zero. So this was not an item that was covered by insurance?
- 25 A. Yes, correct.

1 Okay. So I'm correct, that was outside Ο. 2. of insurance coverage, right? It was something --Right. 3 Α. And we know the issue date on this is 4 December 15. It actually it says '21, but that 5 hasn't happened yet, so it was probably meant to be 6 7 '20, right? 8 Α. Yes. Okay. So this is actually before the 9 Q. 10 contract date, right? 11 Α. Probably. 12 Because the contract --Ο. 13 Α. I'm not sure. 14 The contract date was December 20. And 0. 15 so this is five days prior to the contract date, 16 correct? 17 Α. Yes. 18 0. But after the notice to proceed date of November 24th, correct? 19 20 Can you repeat that question? Α. 21 This is -- it's after the notice to 0. 22 proceed date that was in the contract of November --23 Α. Right. 24 And down at the bottom for responses, 25 there's a check, it says that it was accepted,

right? 1 2. Α. Correct. 3 0. But there aren't any signatures. Do you 4 have a signed version? No. It is a verbal communication between 5 the owner and I. And that's been -- this is an item 6 7 that I was giving to insurance company that we were 8 doing that I knew was not intended to be on the scope of work. This was already included in my 9 10 scope of work. 11 Ο. Okay. So that was one of my questions. 12 This \$2175.94 was included in your \$1.36 million 13 cost? 14 Α. Correct. 15 Okay. Was this work done? Ο. 16 Α. Yes. 17 So I guess my question is. Is it really Ο. 18 a change order to the contract, if it was already 19 included in your scope and your price? 20 Α. This was a item that I gave to the -- I 21 wanted to document any items that I knew that would 22 not be insurance related items that were in my scope of work. Again a hundred different ways to do them. 23 This was an easy way for me just to put it on a 24 25 change order sheet. And so those items are crossed

off and not charged in insurance related items, but they are in the contract.

- Q. Okay. So did somebody ask you to track separately the insurance versus non insurance items?
- A. No. They asked me specifically if I could figure out what would be insurance. And I have a couple of items on -- off the top of my head, so I just put those down.
- 9 Q. And who asked you that?
- 10 A. I can't remember.
- Q. What are the universal possibilities?

  Who would be giving you instructions like that, that

  you would -- I mean, the client was Joey Odom/Four-O

  /Eaux Holdings, right?
- 15 A. Right.

3

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8

- Q. Did you take direction from anybody else other than your client?
- 18 A. Yeah. I mean, I take -- I take input 19 from a variety of people.
- Q. And who would those people be?
- A. Subcontractors. I mean anybody as far as pertaining to this. This may have been a way for me -- Joey may have asked me to do this. But again, I don't know who would ask me to do it. I just -- I may have given it to him, may have sent it to

1 somebody. I don't really -- I don't remember who I
2 sent this to.

- Q. Okay. And then so back to my question. Was the owner required to pay this change order?
- A. No. Because it's already a part of the contract. It's not a change order, it's just an item that was already included that I wanted to make sure that the insurance company would know that we're charging for it. It's not a change order. It's just an item that the insurance company is not going to be paid for -- by the insurance company.
  - Q. All right. Got it.

- A. It's not going to the owner. It's just going to somebody who, you know, can say this is not what -- you know minus this from your scope. If you are going to look at my scope of work, take this out of it because that's not a part of insurance items.
- Q. All right. But based on your prior testimony, you came up with some items that you knew off the top of your head that you weren't tracking exactly all of the items that were or were not covered, right?
  - A. Correct.
- Q. The next one is item number -- if you go to Tab 2, Encore 7. This is change order number 7.

What does the S in front of CO mean? 1 2. It may -- this may be a subcontractor 3 change order sheet. Whenever we do change orders, we usually would -- we make them out for the 4 5 subcontractors. And so this may just be one that I just dragged out from a subcontracting change order 6 7 versus a client. 8 Ο. Okay. So this is a change order \$3,360 associated with replacing the water fountain which 9 10 was not damaged by the storm therefore --11 Α. Correct. 12 -- this is not part of the insurance Ο. 13 scope, correct? 14 Therefore that's why it's in this. Α. Yes. 15 This being? O. This change order. 16 Α. 17 Okay. And was this one accepted? O. 18 Α. He signed the contract, so it's in the 19 This isn't for -- necessarily for Joey. 20 I don't -- I don't know another way to explain this. 21 It's not -- this is work that has already been 22 included in the scope of work. And it's -- and 23 selective items in my estimate that I've -- that you 24 quys have.

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Okay. So this cost is part of the

25

Q.

```
$1.36 million --
 1
 2.
         Α.
               Yes.
 3
         Q.
               -- contract price?
 4
               And you did not expect the owner to pay
    this change order --
 5
6
         Α.
               Right.
 7
               -- because that would be double charging
         0.
    for it?
8
9
               Correct.
         Α.
10
               Right. Next go to Tab 3. This is
    Encore 1, change order number 1. Am I correct about
11
12
    that, change order number 1?
13
         Α.
               Yes.
14
               All right. And drying equipment and
15
    generator cost for Hurricane Delta.
16
         Α.
               Yes.
17
               So this is not something that is being
18
    charged, so to speak, to the insurance company for
    Hurricane Laura?
19
20
         Α.
               Correct.
21
               Okay. And the cost for this is $6340,
         0.
22
    right?
         Α.
23
               That's what it says.
24
               And this is, in fact, a true change
25
    order, am I right about that? Because you wouldn't
```

1 have known about Hurricane Delta damage when you 2 came up with the 1.36 million, or did you?

- A. I'm not sure. Yeah, this is -- this is got to be prior to that. This has got to be -- this has got to be just a change order to know that this isn't a part of the insurance scope of work.
- Q. Okay. But I guess my question is. And I don't want to make any assumptions. Is this part of the \$1.36 million contract amount, or was this a true change order where you were adding to it?
- A. This is actually -- yeah, this one right here would be a change order add in because it actually adds to the contract amount.
- Q. Okay. The next one is Tab 4, Encore 5, change order number 5. Are you there?
  - A. Yes, ma'am.

2.3

- Q. All right. Purchasing and installing four exterior doors and hardware. This amount was included in the original contract. The doors were not damaged by the storm, and therefore not included in insurance scope work. That's what you have written there in this change order, right?
  - A. Yes.
- Q. Okay. So this again is not a change order that you expected the owner to pay because

1 it's already in the contract price, right? 2. Α. Yes. 3 Q. It was accepted by the owner? Α. Yes. 4 5 The work was done? 0. 6 Α. Yes. 7 O. All right. Next is Tab 5, Encore 2, 8 change order number 2. Are you there? Α. 9 Yes. 10 All right. So this one was to install R-11 sound insulation for the second floor between 11 12 the offices. There was no insulation between the rooms on the second before the storm, therefore is 13 14 not in the insurance scope of work. This was 15 included in the original Exhibit A and contract 16 amount, correct? 17 Α. Correct. 18 O. All right. So this was not something 19 that the owner was actually -- would actually have 20 to pay because it is already in the contract? 21 If you look at the bottom where it 22 says total, there is no -- it doesn't add to the 2.3 contract amount. It just says 996-02 total 5000. 24 If it was going to add to the contract amount, it 25 would have an addition to the contract amount on it.

Q. Okay. And none of these change orders that we have looked at so far added any time to the contract; is that right? They always say 0 working days added.

2.

2.3

- A. I don't -- we don't necessarily fill that out. Some people do, some people don't.
- Q. Did you do a determination as to whether or not this additional work would impact the critical path?
- A. No. It basic -- it's basic items. They bid the work. These items that are added, they've already been bidded and already been part of the critical path.
- Q. Okay. The next one that I have is Tab 6, Encore 3, change order number 3. This one was to install closed-cell foam on exterior walls where there was batt insulation before the storm. And allowance for the batt insulation is included in this estimate. The total of this change order was included in Exhibit A of the original contract.

So based on the numbers you have here, there was a certain of allowance on the insurance side of the balance sheet, so to speak, or the covered item, but that this was an improvement over the batt insulation, so there's an additional

charge, right? 1 2. Α. Correct. 3 Ο. And was the entire amount for the foam insulation included in the original contract? 4 5 Α. Yes. So this was not something the owner 6 Ο. 7 was -- needed to pay, because that would be double 8 billing, right? Correct. 9 Α. 10 All right. Next is Tab 7, which is Encore 8, change order number 9. This is -- it says 11 12 includes demo and --13 Α. Replacement -- sorry. Replacement of 14 exterior sheathing. 15 0. Okay. It's just a typo there --16 Α. Yes. 17 So demo and replacement of exterior Ο. 18 plywood that was not damaged by the storm. Changing 19 out plywood that was called out by the engineer to be changed or was rotted. This amount was included 20 21 in the original contract amount, but was not damaged 22 by the storm. All right. 23 So there's no insurance allowance for 24 this, and the total is \$19,074. And this is not an 25 amount -- this change order was not something you

expected the owner to pay, because it was already in the contract price, right?

A. Right.

3

4

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8

- Q. And again, you allocated zero extra days for this work, correct?
  - A. Correct.
  - Q. And that -- was that something that you actually did a scheduling analysis on or you just --
- 9 A. What do you mean? This is work that was
  10 already going to be done anyway. But it's something
  11 that is not -- wood rot isn't covered by insurance
  12 companies.
- Q. You're saying your schedule already accounted for this work, because it was in the contract already?
- 16 A. Yes.
- Q. Okay. All right. The next one is Tab 8,
- 18 | Encore 4, change order number 4. And this is
- 19 installing 14 VRF ceiling cassettes and two outdoor
- 20 condensers, removing two air handling units,
- 21 electrical, plumbing for additional units. So what
- 22 | is this scope? I don't know what a cassette is.
- 23 | Can you explain what that is?
- A. You know what a mini split is, a mini
- 25 | split unit?

- 1 Q. I'll say yes. Yeah.
- 2 A. That just puts it on the wall and it
- 3 blows air out. It's a ductless motor. It's a
- 4 ductless. So this is one that actually sits up in
- 5 ceiling grade.
- 6 Q. All right. So is this scope of work part
- 7 of the design by ADG for the replacement air
- 8 | conditioning system?
- 9 A. Yes.
- 10 Q. All right. And explain the contract --
- 11 | well first of all, let me ask you. Is any of this
- 12 something that was considered by anybody to be
- 13 | covered by insurance?
- 14 A. No.
- 15 O. Okay. And then explain, you had a
- 16 | contract allowance of 52,500. Is that what that
- 17 | means?
- 18 A. Yes. I'm not sure exactly -- I'm not
- 19 | 100 percent sure exactly how I got that out of
- 20 there. But yes, there was an allowance that I was
- 21 able to put towards this.
- 22 O. So some of this was included in the
- 23 | original \$1.36 million contract price, but this was
- 24 more than was accounted for, so there is a change
- 25 order associated with this additional HVAC work,

1 correct? 2. It's a little more complicated than that. Α. There was -- there were items in there that either 3 we could get done for cheaper than originally 4 5 estimated, or we would run it by Joey if he wanted to use contingency amounts that I knew that I wasn't 6 7 using. 8 So did you expect the owner to pay any of this change order? 9 10 Yes. I didn't -- at the point of 11 submitting it, or handing it over to him, he wasn't 12 sure exactly the amounts. 13 Q. So the amount that's on here, total 14 change order cost of \$122,070. I just want to make 15 sure I'm understanding your testimony. Is that the amount, the extra amount, that you expected the 16 17 owner to pay for the --18 Α. At that time that I did this, yes, but 19 now, no. 20 Now the amount has changed? Q. 21 Α. Yes. 22 Ο. Is it more or less? 2.3 Α. Less. 24 And is there a document that shows that 0. 25 accounting, that there's been a change?

A. I think in an invoice.

- Q. Okay. And this particular change order added 14 working days to the schedule, right?
- A. Yes.
- Q. Okay. So look at the next tab, Tab 9.

6 And I'm just trying to figure out because this is

7 showing an amount of \$144,540 that has the HVAC

8 which is slightly a different number than what was

in your change order is 125,000. And it has the

10 | Hurricane Delta change order. But it also appears

11 to have change orders 2 and 3, which if I'm not

12 mistaken, you said you did not expect the owner to

13 | pay?

1

2.

3

4

- 14 A. Correct.
- Q. Okay. So it's your testimony that the

16 change orders that we just went through, where you

- 17 said you didn't expect the owner to pay --
- 18 A. The owner did not -- will not pay.
- 19 Q. Okay. All right. Then the next tab I
- 20 have is Tab 10.
- 21 I may have forgotten to say that Bates
- 22 number when we were on Tab 9, and I was asking about
- 23 | a document, that was Encore 9.
- Now if you move on to Tab 10, this is
- 25 | Encore 10. And I just want to see if I can

understand this document. It's a listing of change 1 2. orders 1 through 9 dated February 1, 2021. Do you 3 have that? Α. Yes. 4 5 Okay. So this one, it's got change order number 8 crossed out, that was the wet seal windows. 6 7 Why is that one deleted? 8 Α. I'm not sure why. I do not remember exactly why I decided to cost that out. 9 10 But again, based on your testimony, these 11 were not -- some of these, the ones you have 12 testified to, these were things that you were not expecting the owner to actually pay because they 13 were already in the contract price, right? 14 15 Correct. So could you repeat that one Α. more time? 16 17 I was trying to just kind of sum Yeah. Ο. 18 up what is your testimony was. It is what it is. 19 mean, you've gone through each change order, and you 20 have told me specifically which ones you did not 21 expect the owner to pay as a change order --22 Α. Correct. 23 Q. -- but were already in the contract 24

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amount, right?

Correct.

Α.

25

1 Okay. Let's go look at the next tab, 2. which is Tab I. These are what we have designated, 3 or found in your documents, as meeting visits, site visits, and punch list. So I have some questions in 4 5 here for you. Let me ask you. Go to Tab number 2. This is Encore 80 through 80.49. 6 7 Α. Yep. 8 Ο. It's an ADG engineering site visit report dated November 30, 2020, correct? 9 10 Α. Correct. 11 O. So under the description it says. 12 Shane Hernandez and Paul Montgomery with 13 ADG visited the two-story 17,162 square foot 14 building located at 620 Esplanade Street to assess 15 the existing heating, ventilating, and air conditioning system. 16 17 I skipped a bit of that because that 18 wasn't important, that was just the intro part. The 19 next paragraph it says.

Our original discussion involved doing an upgrade to the existing HVAC system to the first floor tenant space. However, upon reviewing the existing system, we discovered that the building's existing HVAC system has one compressor and condensing unit that serves both the first floor and

20

21

22

2.3

24

25

the second floor. Any modifications to the system 1 2. would need to encompass both floors. 3 Is that statement that they wrote in this site visit report, did that change later, or is that 4 5 still accurate, that the modifications that they are doing are the improvements and upgrades to the HVAC 6 7 system, each encompassed both floors? 8 Α. I'm not an HVAC guy. They did not design that HVAC system down there. So they can run both 9 10 They can run both floors. It's a simple --11 it's just a -- it's a -- I know I said this before. 12 Is a precursor to a mini split unit. It's very -it works fine. 13 So at this point -- and really, just to, 14 15 I guess for the record, there are two dates on this document. One it says ADG engineering site visit 16 17 report November 30, 2020, and then it has right 18 under that, prepared by ADG administrator 9 --December 9, 2020. And it says in the first 19 20 paragraph that they did their site visit on 21 November 30. So I'm assuming that this report got 22 written, like, a week later. But at this point, you have already contracted with ADG to do this work, 23 24 right? 25 I'm not sure. I know we reached out to Α.

- them. We -- I did -- I was okay with them doing the sight visit. I do remember there was a discussion about a site visit to go over some of the changes,
  - Q. Okay. So at least at this point by

    November 30, you had had enough of a go-ahead from
    the owner to go ahead and contract with an engineer
    to do this upgrade work for the HVAC system, right?
  - A. No. I had -- I didn't have very much from him at that time. It was -- it was an optional item.
  - Q. You mean the improvements or upgrades to the HVAC system was an optional item at this point?
  - A. Yes. I didn't know enough about the system. And so we wanted to just get insight.
  - Q. The owner knew that you were hiring an engineer and paying an engineer to go out and do a site visit to upgrade the HVAC system, right, or at least to investigate it?
    - A. Yes.

if they were to happen.

2.3

- Q. So at this point, the owner was committing to moving forward not with repair of hurricane damage, but with the potential for an upgrade to the HVAC system, right?
  - A. I don't think he was prepared for that at

all. 1 2. Okay. So --O. Again, it's just -- it's an option. 3 just -- it's a servicing -- it's a -- I believe this 4 5 report was, like, under a thousand dollars. just wanted to have an option. If we were going to 6 7 do something, what would we do? That's it.

- 8 Q. And, in fact, the owner did decide to do 9 the upgrade to the HVAC system on the first floor, 10 right?
- 11 A. A portion of the first floor.
- 12 Q. And that work has been done and paid for;
  13 is that right?
- 14 A. Maybe. Depending on how -- how it's 15 looked at.
- Q. Do you know has Industrial Refrigeration and Mitsubishi been paid for --
- 18 A. I have paid them.
- 19 Q. Have you been paid?
- 20 A. I am not sure how you could decipher it 21 from the invoice and what was paid.
- Q. So you're not -- Encore is not able to say whether or not it's been paid for any specific scope of work at this point?
- A. No. The last invoice was not paid in

```
So I don't -- there's -- there's a handful of
 1
    full.
    items on that last invoice. So I'm not sure exactly
 3
    what I could dedicate the amounts that was paid to
   me for.
 5
               All right. Let's look at Tab number 3.
         Ο.
    This is Encore 77 through 77.04.
 6
 7
         Α.
               Yes.
8
         Ο.
               All right. This is an April 15, 2021,
    punch list, correct, for the first floor?
9
10
         Α.
               Yes.
11
         0.
               Is this the one and only punch list for
12
    the first floor?
13
         Α.
               No.
14
               Was there a running punch list where
15
    everything was combined, or are there separate punch
16
    lists somewhere?
17
               In that sheet there's a punch list, in J
         Α.
18
    there is a punch list. But let me see here --
19
               Well, we'll start with this one then.
         Ο.
20
    we're back to Encore 77 through 77.04. And this is
    a punch list for the first floor?
21
22
         Α.
               Yes.
23
         Q.
               You have already said that they are moved
24
    in, and you are done with the first floor, right?
25
         Α.
               Yes.
```

```
1
               I scanned through. You've got a column
         Ο.
 2.
    called completion deadline at the top?
 3
         Α.
               Yes.
               And you have a column called date
 4
 5
    completed?
 6
         Α.
               Yes.
 7
               And I scanned through and found, I think,
         Ο.
8
    three items that were a day or two past the
    completion deadline. Look at Encore 77.02.
9
10
               How many items were there?
         Α.
11
         O.
               I counted three.
12
         Α.
               Out of how many?
13
         Q.
               However many there are in this --
14
         Α.
               113.
15
               Yeah, 113.
         O.
16
         Α.
               Okay.
17
               Okay. So let me ask you.
                                            Item
         Ο.
18
    number 57, window trim addition in office 115.
19
    one appears to have had a completion deadline of
20
    April 14 and a date completed of April 17, correct?
21
         Α.
               Yes.
22
         Ο.
               So three days past the deadline. Why was
    that a particular one late?
2.3
24
               I'm not sure.
         Α.
25
               Okay. Look down at 69, spackle and paint
         Q.
```

```
1
              It was one day past the deadline. Do you
    touchup.
 2.
   know why that one missed the deadline by a day?
 3
         Α.
               Let me see here.
                                 No.
                                       I mean, it's just
   a day late.
 4
 5
               All right.
         Ο.
               It may have been whenever I looked at it.
 6
 7
   So I mean, it's -- I may not have looked at all
8
   these on that day. That's whenever I walked and saw
    it.
9
10
                       So that's not marking the date
               Right.
         Ο.
11
    the work was actually completed, that's the date
12
   when you noted --
13
         Α.
               That's the day that I was -- I saw it,
14
    that it was completed.
15
               Okay. What does the column date issued
         0.
16
   mean?
17
               Sometimes it's whatever I have given
18
    items for a punch list to a subcontractor. Or we
19
   have walked a job, and I have given him punch list
20
           We call it marking everything with blue
21
   tape. So I walk the site and mark everything with
22
   blue tape, they would write it down, and I'd go back
```

Okay. Let's look at Tab 4, which is

and start writing stuff down, and go back and check

23

24

25

it.

Q.

- 1 Encore 76 through 76.02. It is a punch list. Even
- 2 | though it doesn't say punch list, this is considered
- 3 | an inspection punch list, right?
- 4 A. Yes.
- 5 Q. And this is from a GSA inspection?
- 6 A. Correct.
- 7 Q. And it's dated May 6, 2021, correct?
- 8 A. Yes.
- 9 Q. So I went through all these items. You
- 10 know, obviously we can't read all of this right now.
- 11 But you are free to scan it yourself. But to me all
- 12 | these items are minor, they are touchup paint, they
- 13 | are cleaning, caulking of a window, installing a
- 14 | switch plate. Do you agree with that, these were
- 15 | all minor punch list items?
- 16 A. Yes.
- 17 Q. And none of this stuff would actually be
- 18 | preventing the GSA from occupying the first floor,
- 19 | correct?
- 20 A. That's not -- I don't make that decision,
- 21 | that's GSA.
- 22 Q. Okay. Do you know GSA's move in date
- 23 when they moved back in?
- 24 A. It's probably in my notes.
- 25 Q. That's fine. But you don't know it off

1 the top of your head? 2. Α. No. Excuse me. I just want to 3 MR. COX: 4 say we're at 2:00. I'm not trying to 5 hurry anybody. I know have got -- you're not even through the first binder of 6 7 documents, and we have got several hundred 8 pages in the second binder. 9 I want to alert everybody, though, 10 that I have a video deposition in a 11 multiparty case that I can't control 12 that's going forward at 4:00 today. So I need to knock off at 3:15, which is an 13 14 hour and 15 minutes. And I don't mind 15 reconvening on another date. 16 MS. WOLF: Okay. 17 MR. WOLFF: Well, wait. Wait. Wе 18 need -- Mike, we've got to get prepared 19 for experts. So you can have someone fit in? 20 21 MR. COX: No, but I'll do this. 22 mean, that deposition is of a driver in a automobile collision case, a commercial 2.3 24 And when I'm done with it, I'm case. 25 willing to work till the wee hours of the

morning on this. I don't mind doing it. 1 2 I just -- I didn't anticipate this would 3 go seven or eight hours. MR. WOLFF: Well I'll defer to Mary 4 Anne, but I do think we need to finish it 5 because of our deadlines. 6 7 MR. COX: I don't mind coming back 8 tonight and staying as late as you guys 9 need to stay. 10 Tonight is not a good MS. WOLF: 11 option for me. But we do have Vanchiere 12 scheduled tomorrow. And I'm wondering if, 13 depending on how long that one takes, if we could complete this one tomorrow. And 14 15 again, it's --16 MR. COX: Would that be okay with 17 you? 18 THE WITNESS: Depending on what time. 19 What time I've got go back here. 20 MS. WOLF: Are you able to start --21 Mike, are you doing Vanchiere's in the 22 morning? 23 MR. COX: I am not. But I'll be 24 around tomorrow. And I can certainly 25 participate in this one, if I need to.

THE WITNESS: I may not be in the proper attire. But, you know, just you can give me a call and tell me, then I could head over here and do it.

MS. WOLF: Is there any possibility of doing both at the same time so that we can resume this one at 9:00 in the morning?

MR. COX: I could resume this one. I have any an 8:30 phone conference. I could resume it at 9:30.

MS. WOLF: Ms. Villien, is there any way for y'all to do two at one time? I know you need a separate court reporter, but do you think that's a possibility?

COURT REPORTER: I would need to just get with my office to make sure that we have somebody available for tomorrow. I don't have the whole schedule for the office, so I'm not sure if there's any reporters available. But if that's something that you think that we're going to do, I would maybe like request to go off the record, let me make a couple of phone calls so that our scheduler can try

and get somebody lined up. 1 2 MS. WOLF: Yeah. I can't do it 3 tonight. We have an expert report deadline that is not moveable even by 4 agreement of the parties, I don't think. 5 So I -- and we can't all sit around 6 7 waiting to see when Vanchiere's ends. 8 MR. COX: I would think, though, that based on the fact that we're not halfway 9 10 through the documents, we are going into 11 tonight anyway, if we still try to go 12 today. 13 MS. WOLF: Okay. I quess I'm not 14 following you. Because we have to break 15 in an hour because you've got another 16 depo, right? 17 MR. COX: Right, right, right. 18 what I'm saying is, even if I didn't have 19 another deposition, at the rate we're 20 going, we're going to be here past 21 midnight anyway. So if that's not an 22 option, we'll have to do it tomorrow 23 anyway. 24 I mean, I don't MS. WOLF: Yeah. 25 think we would go to midnight. What I'm

proposing, unless anybody has thought of anything better, is if the court reporter can get somebody else lined up for tomorrow for this one, that we resume at 9:30 as soon as Mike's available, and we finish this one. Because it's a different attorney in our office taking Vanchiere. So I can do this one starting whenever you're ready in the morning.

MR. COX: Sure. And I'm fine with that. And I don't think we're going to have any problem finding a court reporter in Lake Charles to do that.

MS. WOLF: Okay. Ms. Villien, I would like for you to see if your office can accommodate. The only thing is, I'd also like to keep going. So we need you for that. So do you think --

COURT REPORTER: If we can go off for, like, 5 minutes, and I can make a phone call. I can have her -- I'm actually scheduled for the one tomorrow, so I could finish this one tomorrow, but I need to make sure we can get the other one.

MS. WOLF: That makes more sense for 1 2. you to be involved in this one. Let's 3 take a restroom break, please, and then 4 Ms. Villien, if you could find out if 5 there's a court reporter to do Vanchiere tomorrow at 9:00 that would be great. 6 7 COURT REPORTER: I'll make some phone 8 calls. Thank you. 9 THE VIDEOGRAPHER: Going off the 10 record. The time is 2:03. 11 (OFF THE RECORD) 12 THE VIDEOGRAPHER: We are now on the record. The time is 2:14. 13 14 BY MS. WOLF: 15 All right. Mr. Monheiser, we were 16 looking at Tab I4. Have you got that one open, 17 that's Encore 76? 18 Α. Yes. 19 0. 76.03. Have you got that one? 20 Α. Yes. 21 Okay. Great. So we've already talked 0. 22 about what this is, it's the GSA, their final punch list. You note in item -- or what's noted in item 23 24 number 4 is the exterior paneling. And it says 25 contractor shall complete panel install. This is

1 not preventing acceptance. Do you see that? 2. Α. Yes. 3 0. All right. So if I'm correct, what that means is the work that was being done on the 4 5 exterior of the building to replace the paneling was not preventing the first floor tenant from accepting 6 7 and moving into the building; is that correct? I don't -- I don't know. It's depending 8 Α. on where it was at, I'm quessing. But he may be --9 10 they may be framing to a certain spot. Yeah, he's 11 asking for -- he's saying elevations eight, seven, 12 and six. I don't know those off the top of my head, but as long as they're not in entrances, it 13 14 shouldn't affect. 15 Who wrote these notes? 0. Α. 16 GSA. 17 Okay. And look at item number 5 having Ο. 18 to do with the windows. It says. Second floor window needs to be 19 20 installed, cracked window at elevation eight on the 21 first floor ICE space. GSA informed by lessor they 22 will be replacing all windows. Windows will have blast film per lease security requirements. 23 Were you involved in any communications 24 25 between the owner and GSA regarding replacement of

all the windows? 1

2.

6

18

19

20

21

22

2.3

25

- Repeat the question. I'm sorry. Α.
- 3 Q. Were you involved in any communications between the owner and GSA about 4 5 replacing all of the windows?
  - I was present during the conversation.
- 7 Okay. And tell me about that Ο. 8 conversation.
- It was during the walk-through and they 9 Α. 10 said they were trying to get new windows.
- 11 Ο. And you're talking about walk-through for 12 the punch list?
- Again, I don't know the specific. 13 Α. Yes. 14 It came up whenever he asked -- there was a broken 15 glass on the second floor. And so I think it was Joey, the owner, stated we are working on the new 16 17 window system right now.
  - Ο. Okay. And do you know if the windows that existed prior to Hurricane Laura hitting, did they have the blast film that's --
    - Α. Yes.
- Ο. Yes. And was the same thing -- is the same thing going to be put back? Or I guess I should say, because the windows were replaced. 24 the same thing put back on the windows, the same

film? 1 2. Are you talking about windows or glass 3 glazing? What was put in now? Because as I 4 Ο. 5 understand it, the window replacement has not 6 happened? 7 Α. Correct. 8 Ο. But there were corrections or repairs and replacements done to the windows after the storm? 9 10 Α. Correct. Okay. And does -- do the windows that 11 0. 12 are there now have blast film on it? Some of them do, yes. But they're on the 13 Α. 14 second floor. The ones that we switched out, the 15 actual glass pieces that we switched out, on the 16 second floor, those do not have to have -- those 17 weren't specified by GSA to have glass glazing on 18 them or -- I'm sorry, blast rated glazing on them; 19 glazing film. This is specifying the new window 20 system will have GSA required. 21 Okay. Let's look at Tab K, those are the Ο. schedules. 22 2.3 Α. Okay. 24 You mentioned in your earlier testimony 25 that you had prepared three initial schedules.

```
you remember saying that?
1
 2.
         Α.
               Yes.
 3
               And that you were -- you couldn't be sure
    if the owner got all three of them, but you know
 4
 5
    that you had given the owner two of them, correct?
6
         Α.
               Yes.
 7
         0.
               Let's look at the first one, which is
8
    Encore 94.
9
         Α.
               Okay.
10
               This one has a closeout date, finish
11
    date, of December 22, 2020. Do you see that?
12
         Α.
               Yes.
               Is this the first -- or can you tell me
13
         Q.
14
    when you prepared this schedule?
15
               This is -- oh, man, I can't. I honestly
    do not know. This had to be -- it looks like
16
17
    October is when that line is drawn, so probably
18
    around that time.
19
         Ο.
               Okay. If you look at the very top, it
20
    has a start date of September 15, 2020, right?
21
               What is the name of this document that I
         Α.
    labeled it as?
22
23
         Q.
               This is -- what I have here is Encore 94,
24
    and the back page is Encore 94.02.
25
               But what did I label it as?
         Α.
```

```
1
               Oh, you mean like a folder name, or
         O.
 2.
    something?
 3
         Α.
               Yeah. I labeled it as something.
   might tell -- give me a little bit more information
 4
 5
   about what it is.
               This was in a file folder named
 6
 7
   schedules.
8
         Α.
               Does it -- does this file specifically
    say preliminary schedule, some -- anything, rough
9
10
    schedule, rough?
11
         Ο.
               Did somebody ask you to prepare this
12
    schedule?
                    I did -- sometimes whenever we put
13
         Α.
               No.
14
    together a schedule, like, it's a -- we give an
15
   example of what a schedule would look like. This
16
   could be an example of what a schedule looks like.
17
               Do you know if this is one that you gave
         Ο.
18
   to the owner?
               I am not sure. This looks like a base
19
    formatted schedule that I just -- that I added it.
20
21
    It's a template.
22
         0.
               All right. Let's move on to Tab 2, K2.
   And this document is Bates label to Encore 92 --
2.3
24
         Α.
               Yep.
25
               -- to Encore 92.02. This one shows a
         Q.
```

```
start date, it's a little bit more detailed than the
 1
 2.
    prior one that we just looked at; would you agree
 3
    with that?
         Α.
 4
               Yep.
 5
               And it has a start date of October 12,
    2020, right?
 6
 7
         Α.
               Yep.
8
         O.
               And a obtained certificate of occupancy
    finish date of December 30, 2020, right?
9
10
         Α.
               Yep.
11
         0.
               Why did -- what was the purpose of this
12
    schedule?
               I'm not sure. I would have to look at
13
         Α.
    what I named it in my file. This may be the main
14
15
    schedule that I -- that I made.
16
               When you say you need to see what you
17
    named it, are you talking about your file name?
18
         Α.
               Yes.
19
               So you have it as an electronic document,
    and you named the file something?
20
21
               Yes. If I added it to dropbox, again, I
         Α.
22
    have multiple documents I name different to label
    what it would be.
2.3
24
               Okay. Am I correct that you, then,
25
    prepared this document? What we're looking at as
```

1 | Encore 92, you prepared this?

- A. Yes.
- Q. And can you tell me when you prepared it?
- 4 A. Probably around November.
- 5 Q. You prepared it in November?
- A. Around in November. I don't know the
- 7 exact date. That doesn't give me a date that I

created it. But it looks like there's a line that

- 9 usually decides what that date is that I was on.
- 10 That's a vertical line, and so probably around the
- 11 | 19th.

2.

8

- 12 Q. What line are you referring to?
- 13 A. There is a line on the -- it's on the
- 14 | right next to the 18th, the date, and if you move it
- 15 over there, there's a line, that is usually a green
- 16 line that indicated the day that I created that.
- 17 Q. So I'm having trouble following you. Am
- 18 I looking to the left where the lined items are, or
- 19 to the right where you have the actual November,
- 20 December, January, schedule?
- 21 A. You are looking to the right. It says
- 22 November 2020 at the top. Do you see that?
- 23 Q. Yes.
- A. Then there is a -- it says -- go down to
- 25 the line below, it says 8/13 then it says 18. Those

are the dates. 1 2. 0. Yes. 3 Α. Okay. So if you go a little bit to the right, you will see a vertical line. 4 5 0. Yes. That's -- sometimes that -- I think if 6 7 it's green, that indicates that -- the date that 8 you're on. Okay. And what was the purpose of this 9 Q. 10 schedule? 11 Α. To give it a more specific time. 12 Was Encore -- vis-a-vis this schedule, Ο. 13 was Encore promising the owner, or telling the 14 owner, that they could give them a certificate of 15 occupant on the building by December 30, 2020? 16 Following the schedule, yes. Α. 17 Did Encore start work on October 12, Ο. 18 2020, which is the very first start date up at the 19 top? 20 It doesn't have -- that's not the --Α. No. 21 that's submittals. That's preliminary requirements. 22 Ο. Okay. And the first part of it is all 23 the preliminary interior design schedules. Did you 24 get all of those engineering and interior design

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schedules by the deadline shown on here?

25

I can't remember. Going back to the 1 2. documents, we were -- I think I got 90 percent. Again that 90 percent whatever that says. But some 3 of these items we got, some of them, we didn't. 4 5 Okay. And the same thing if you look Ο. down to the HVAC work. We have already looked at 6 7 some of the dates on the plans that ADG provided 8 that are after these finish dates on here, right? So the engineering stuff wasn't done by the dates 9 10 that you anticipated in this schedule; is that 11 correct? 12 Α. Correct. So when does this schedule on Encore 92 13 Q. 14 show Encore actually starting the work? 15 I quess you would have to coordinate that with notes or logs. That's how, I mean, you would 16 17 identify that. If I had workers there or not. But 18 I know that this is something that we said, if we 19 had -- if you have a signed contract, this is 20 something that we can do. If you -- but we didn't. 21 So it's not -- it's not relevant. 22 Can you say that again? I'm sorry. You 23 broke up a little bit. 24 This is something that we said, that if Α.

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we had a signed contract, we could do. But it

25

1 | wasn't signed, so it's not relevant.

- Q. Okay. And you couldn't sign the contract
- 3 until Encore was licensed in the State of Louisiana,
- 4 | correct?
- 5 A. That's not whenever this was made,
- 6 though. This was made after. It had to be made
- 7 after.
- 8 Q. What I said is true through, right,
- 9 Encore couldn't enter into a signed contract, or any
- 10 | contract, until they got their license, right?
- 11 A. But he didn't sign it until the December.
- 12 So that wasn't the only thing that was holding them
- 13 up.
- 14 Q. But the contract has a notice to proceed
- 15 date of November 24, correct?
- 16 A. Correct.
- 17 Q. Right.
- 18 A. And just to be aware, I mean, the notice
- 19 to proceed, there was -- and again, referencing
- 20 logs, you can probably tell the amounts of work that
- 21 | was going on, you know, during those times.
- 22 Q. Right. The meeting --
- 23 A. But fairly minimal until the December and
- 24 | mid December.
- 25 Q. And the work that was being done is

accurately reflected in your daily logs and in your 1 2. meeting agendas, correct? 3 In my daily logs. Does this Encore 92, does it show Encore 4 Ο. 5 engaging in any construction work prior to November 19? 6 7 I don't -- I'm not sure. I don't think 8 so. It doesn't look like there is. It's probably just main items. You know, again, doing a couple 10 of -- demo to save stuff, referencing -- you know, 11 doing some temporary dry in. Little items like 12 that, I mean, I'm not going to put on the schedule. What about the electrical work? Did 13 Q. Encore have an electrical subcontractor working for 14 15 it? Yes, we did, but it wasn't until later. 16 17 I don't know those specific dates. It was -- they 18 may have done some things as far as cleaning up some

Q. So if we look at the electrical has a start date of October 26, 2020. That was certainly prior to when Encore was licensed on November 19,

ceiling grid stuff, above ceiling grid items, around

24 | correct?

19

20

25

A. Let's see here --

that commencement date.

- Q. If you go down to item 14, electrical, it has a start date of October 26. So that's prior to -
  A. Oh, I see that. I'm sorry. I was reading this wrong. That's -- you know, I see up in
  - reading this wrong. That's -- you know, I see up in the top the November. I never saw that right below it is November 2. So actually this schedule actually would have been a preliminary schedule. I apologize. I didn't see that 2 that was right below it. And I was in November on this schedule.
  - Q. So if you just focus on the electrical work, there are some dates on the start date, the October 26 date, the October 29 date, the November 3 date, the November 6 date. All of those days that I just called out were prior to when Encore was licensed, right?
    - A. Yes.

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- Q. So those are not feasible start dates for any work under Encore's scope, right?
- 20 A. Correct.
- Q. Same thing with plumbing. There's an October 30 start date there. That one is not an accurate or feasible start date because Encore wasn't licensed on that date, right?
  - A. Correct.

- And then if we go to the mechanical heating and cooling section, there are dates of November 2, November 3, and November 9, which are not accurate or feasible start dates because Encore was not licensed on those dates, correct?
  - Yeah. Again, I think you're looking at the preliminary schedule. So, I mean, that's -this is the entire building.
- Got it. Yeah, I understand. So this was Q. a preliminary schedule. And as we have just looked at by going through some of the things or values or the scope, this schedule wasn't feasible because Encore didn't -- wasn't licensed then. And the same thing with the building enclosure, it's got dates prior to November 19. So the same thing is true --
- I just want you to know that Right. whenever I asked what the filename is, I don't -- I mean my filename. What did I name it? Because this is my preliminary schedule now that I'm looking at So it would have told me that this is one that we sent off at the beginning.
  - Ο. Okay.

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- Α. That's what I mean. I just wanted to 24 make sure that I was clear on that.
  - Right. And as you said, the owner was Q.

```
well aware of Encore's licensing status --
 1
 2.
         Α.
               Yes, ma'am.
 3
         0.
               -- so the owner would have -- right.
               So let's go ahead and look at number 3,
 4
 5
    Tab 3, which is Encore 91.
 6
         Α.
               Okay.
 7
               And Encore 91.02. This one shows a
         Ο.
 8
    little bit earlier certificate of occupancy date --
    of -- I'm sorry, later of February 16. Do you see
10
    that in item 60?
11
         Α.
               Yes.
12
                   MR. COX: I need to take a break for
13
              one minute, please.
14
                   MS. WOLF: Okay.
15
                   THE VIDEOGRAPHER: Going off the
16
              record. The time is 2:36.
17
                       (OFF THE RECORD)
18
                   THE VIDEOGRAPHER: We are now on the
              record. The time is 2:42.
19
    BY MS. WOLF:
20
21
               All right. Mr. Monheiser, we were
         Ο.
    looking at Encore 91. This is another schedule.
22
    Did you prepare this schedule?
23
24
               Yes, I did.
         Α.
25
               Okay. And this one shows a certificate
         Q.
```

of occupancy date of February 16, 2021. Do you see 1 that? 3 Α. Yep. And using how you explained before about 4 how we could determine when this document was 5 If we look at that vertical line, I see a 6 7 vertical line around November 27. Do you see that? 8 Α. Yep. And so would that be the date that you 9 10 prepared this schedule? It may have been the date that I 11 Α. Yes. 12 printed it. The date printed? 13 Q. 14 Yes. Or saved it, or whatever I -- at 15 that point -- yes. Okay. And this -- if we look over at the 16 Ο.

- Q. Okay. And this -- if we look over at the start date, this particular schedule still has some work shown as starting prior to November 19. In plumbing there's a November 18 date and --
- A. Because there was no plumbing.
- 21 O. What's that?

17

18

19

- A. There was no plumbing work. There was no plumbing rough in.
- Q. Okay. Why do you include a start and finish date and a one-week duration for work that

doesn't exist? 1 2. It's not a one-week duration. It's a --3 there was no plumbing rough in. So there was plumbing to be done, but not rough in. 5 Okay. So this rough in plumbing and Ο. service, this is something that --6 7 You usually do when the walls are open. 8 Ο. Yeah. Okay. I'm just wondering why it's listed at all on your schedule, if it's not relevant 9 10 to this project? 11 Α. Is that -- is that a question? 12 Ο. Yes. I had it in there, so I don't know. 13 Usually whenever I do this, I have to -- sometimes I 14 15 have to reallocate that, or it may ask me a question to reorganize items. So, I just didn't take it off 16 17 of there. 18 Ο. Okay. So if you go down to the 19 mechanical heating and cooling, there's a six to 20 eight day duration work, and it shows a start date 21 of November 9, as well as the preliminary HVAC work. And that's not -- wasn't a feasible start date 22 because Encore wasn't yet licensed, right? 23 24 Α. This doesn't necessarily mean my work.

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This could be other people's work as well. Like I

25

```
didn't do the roof, but I have got the roof on
 1
   there.
 3
         Ο.
               Right. But the HVAC work was under
   Encore's contract, right?
 4
 5
               Yes. Whenever the contract was signed.
               Okay. Yeah, this is a preliminary
 6
         0.
 7
   schedule. And what you have on here are some start
8
   dates prior to license -- to the time --
               But that may not be my work. I may -- it
9
        Α.
10
   may -- something may be going on before any --
11
   before this. Again, I am not sure. Again, it may
12
   not be the work that is designated for me. Just
    like, again, I've got the roof on there. I
13
14
   obviously didn't do the roof, but I have it on
15
   there.
               Okay. So these are the three schedules
16
17
    that I found in PDF form. And of course, you have
18
    supplemented with your natives. But let me ask you
   about -- I'm going to share my screen and ask you
19
20
   about a schedule that I found that looks like these,
21
   and it's in the owner's documents. And I want to
22
   ask you where this came from. And so let me go over
23
   here and share screen. And can you see that
24
    schedule?
25
        Α.
               Yes.
```

1 Okay. Let me see if I can blow it up 2. just a bit. No. You see, I want you to be able to see the whole thing. But we can zoom in if you have 3 trouble reading it. So this is Encore -- I'm sorry, 4 5 it's not an Encore document. It's -- the Bates number on it is Eaux, that's E-a-u-x, Odom, O-d-o-m, 6 7 406 and 6.02. Do you recognize the schedule as 8 something that you prepared. And let me go ahead and click through so you can see it all. It's three 9 10 pages. That last page doesn't have anything on it, 11 and it's 6.03. But is this a schedule of that you 12 prepared? 13 Α. I'm not sure.

- Q. And what -- how would you go about determining if this was a schedule you prepared?
- 16 A. I don't know. I've got no clue how I
  17 would do that.

14

15

18

19

20

21

22

23

24

25

- Q. Okay. It looks like -- similar to the three schedules we just looked at, right? Not exactly the same, because this one has a --
- A. Usually anything that matters a lot of times I'll make the bars a different color. I am known for making the bars a different color for each trade. But, again, sometimes I have template -- templated schedules that we use for different

1 buildings.

2.

3

4

5

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- Q. Do you know of anybody else on this project who was -- who would have created a schedule, or who was keeping schedules like this?
  - A. No, not that I know of.
- Q. Okay. This looks like it is the same, or a similar format, to the three schedules we just looked at that you did prepare; would you agree with that?
- 10 A. It's in Microsoft Projects, yes.
- Q. Yes. Okay. And one of the issues is, if you look at line 63, obtain certificate of occupancy, it's got a date on there of December 22, 2020, which doesn't match up with -- let me make sure -- it doesn't match up exactly with the three schedules we just looked at, right? It's a

different certificate of occupancy date, right?

- A. Yep.
- Q. Did you prepare a schedule that looks like this with these red start dates in large font?
- A. I do not remember. I have no clue. I do
  a variety of things. So I mean, I don't -- I'm not
  sure.
- Q. You see this red box that I'm drawing around right here, around the start dates with the

```
1
   big red arrows?
 2.
         Α.
               Yes.
 3
         Q.
               Okay. Is that something you know how to
   do?
 4
 5
         Α.
               Yes.
               All right. And down here where it says
 6
 7
   finish date with three exclamation points, do you
   know how to draw a red box --
8
         Α.
               Yeah.
9
10
               -- like that?
         Ο.
11
               You don't recall Joey Odom, or somebody
12
   with Skyline, asking you to do this?
               I don't remember. I have no idea why
13
         Α.
14
    they would ask me to do that. It may be just in a
15
   generalized conversation, didn't happen for
16
   anything. I don't know whether even I've done it or
17
   not. I'm not sure. I don't know. It would have to
18
   be put in context for me to say that I did supply or
   have this.
19
20
              All right. Let's go through where
21
   somebody -- so your testimony is you don't know who
22
   wrote start date with these arrows on here, and who
   drew the boxes around it, or who highlighted the
23
24
    finish date of December 22, 2020? You don't know
25
   who did that?
```

- A. I'm not sure who did it, no. Again, it could be one of anybody. But I would need to put in context. I don't ever remember doing something like that.
  - Q. Okay. And when you say it could be one of anybody, do you have in mind any other people who would have, based on your conversation and your involvement in this project, who may have prepared this schedule with this overlay on it?
- 10 A. If you -- you said that it was in Joey's documents, correct?
- 12 Q. Yes. It was produced --

5

6

7

8

- A. So if you show me, you know, what it came with, or is it just there?
- Q. Okay. I will -- since we're going to resume tomorrow, I will look for the context to see if that might help jog your memory.
- A. Yeah. I'm not sure that the context I could tell you if it was me or somebody.
- Q. Okay. You're not saying it wasn't you, you're saying you don't know?
- 22 A. I don't know.
- Q. Okay. And so let's look at this first
  page, which, again is Eaux-Odom 406. And it has -somebody's written on here start date. And for this

```
exterior system long lead time, they have a start
 1
 2.
   date of October 6, 2020 which, of course, that was
 3
   prior to Encore being licensed, so that's not a
    feasible start date for any Encore work, correct?
 4
 5
               This could be one of the hedges that I
   was doing for the owner as far as the actual outline
 6
 7
   of the schedule. Again, I made a -- I made a --
   probably in e-mails. So you'll probably see the
8
   date. It probably involves, as well, stating
10
   whenever I may have submitted a schedule to him.
11
   Because they were asking for schedules to give to
12
   DHS or GSA.
               Okay. And you were just now talking
13
         Q.
14
   about Joey Odom, as far as giving Joey Odom a
15
    schedule?
16
         Α.
               Yes.
17
         O.
               Okay.
18
         Α.
               It was to give to DHS because they were
19
   asking for it.
20
               Right. Did you use the word hedge,
         Q.
21
   hedging?
22
         Α.
               Yes, I was hedging.
23
         Q.
               And what does that mean exactly?
24
               Again, I was hedging the relationship for
         Α.
25
    the owner to GSA essentially. Because of the
```

```
1
   attention that was -- or the new contract that they
 2.
   were possibly going to sign for the lease renewal.
 3
         Q.
               Okay. What was the purpose of the
   hedging?
 4
 5
               To let the tenant know that Joey was on
         Α.
   top of it.
 6
 7
         0.
               On top of getting the repairs done?
8
         Α.
               Correct.
               Okay. So let's just go through these
9
         Q.
10
            The dates that are pointed out of October 6,
11
   October 6, September 30, October 2, September 29,
12
   October 2, all of these are prior to -- and in fact,
    let's go ahead and look at the September 29,
13
14
   October 5, October 12 --
15
               That was before I was even -- you know
16
    that was -- October 12 was during Hurricane Delta,
17
   so --
18
               So I apologize, Mr. Monheiser. This is
         Ο.
19
   one of those situations where your voice became
20
    slightly garbled, so I couldn't understand. I think
21
   you were speaking clearly, I really just think
    it's -- sometimes it's our connection. So I didn't
22
23
   hear what you just said.
24
               I said October was Hurricane Delta, I
         Α.
```

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think, in October. So, I mean, that looks like a

25

really old schedule. That looks like a preliminary schedule that you're -- that you're using. It looks like something I would give if somebody was asking me what a schedule would look like. Which this is kind of what happened quite a bit, that, you know,

hey, this is what a schedule looks like.

- Q. Okay. But you agree that with all of these dates that have the red arrow start dates by it, being before Encore was even licensed, that these were not feasible or accurate?
  - A. The whole schedule is not accurate.
- 12 Q. Right.

2.3

- A. There's nothing in that schedule that -- I mean, there's no specifics, there's no -- there's really nothing there. It's just -- it's a template that you put in a start and an end date into.
- Q. Okay. And in fact, there was a legal prohibition against Encore even doing this work. So this was not an accurate representation of any type of starting the work. And therefore, this date of obtaining certificate of occupancy by December 22 was also not an accurate representation of an achievable certificate of occupancy, right?
- A. No. Because that schedule is irrelevant.

  There was nothing -- there is no -- it's a templated

- 1 schedule. It's premade. We put dates in and it 2. just automatically fills out based upon an average. 3 So, I mean, it's -- that whole schedule is irrelevant. 4 5 Ο. Okay. It's a -- again, it's just a -- it's an 6 7 example of a schedule. So, I mean, it's not -- it's 8 not something that -- depending on when you have it. You known, show me when it was sent, and you can see 9 10 if it's legitimate or not. 11 And based on that, your testimony that 12 it's irrelevant, you would agree that this certainly -- this schedule should not be presented 13 14 to the insurance company, to the owner's insurance 15 company, as a representation of the complete --I don't make the decisions. 16 Α. 17 -- that the owner had hoped for, right? Ο. 18 Α. I don't make those decisions. 19 You would agree with me that this Ο. 20 schedule, based on what you just said, should not be 21 presented to the insurance company as a schedule 22 that the owner was claiming was achievable? 23
- A. Again, depending on the time frame
  that -- that you're stating. That schedule itself
  is not sought out. It does not look like there's --

you know all of these grouped items that are grouped 1 2. together with no separations, all this stuff, again, 3 you know. But the end date could be relevant, so -but the schedule itself is not -- not relevant. 4

- You're saying that the end date can be relevant if the start dates were not achievable?
- Then none of these start dates -- like, 8 this whole schedule, you know, may not have any relevance to what -- to anything. But certain dates 9 10 may have actually worked out or whenever it was.
- 11 Again, it's a preliminary schedule to what it looks
- 12 like. So I'm not going to say -- I don't know
- the -- some of the dates, I mean, December 22 looked 13
- 14 early, a little early. But it's like -- it
- 15 doesn't -- that schedule doesn't add up.
- 16 The way a schedule works is your output 17 is based on input. And if you put in inaccurate 18 input start dates, then it follows that the output,
- 19 i.e the completion date, is not correct, right?
- Yes. 20 Α.

5

6

7

- 21 And if Joey Odom, or anyone with Skyline, 0. 22 had asked you if they could use this schedule to submit to the insurance company to represent what 23 they thought was a feasible completion date, you 24
- 25 would not have advised them to do that, right? You

1 | would have told them --

2.

3

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- A. I would have say that that would be a feasible completion date. But I would not have said that to the whole schedule.
- Q. I'm sorry. Again, just because we're long-distance, I didn't hear what you said.
- A. I would not -- I'm sorry. I would not
  say that this -- that the end date that is on there,
  the completion date is -- I would say that that is
  feasible. But the individual items, I couldn't
  speak to. But, yes, that -- that end date was
  feasible at that point.
- Q. So you're saying that December 22 is a feasible finish date --
  - A. At the point that I sent it. Again, depending how -- that looks, you know, maybe eight days off. So, yeah. I mean, again, I don't know whenever -- if I sent this, or if it was what. But again, that date looks correct, or around that point that final of my original estimates.
- Q. I'm sorry that I have to ask you to do
  this, because it's really not good that I sometimes
  can't hear the words.

24 Are you saying that this December 22, 25 2020, finish date is feasible?

- 1 A. Was feasible, yes.
  - Q. Was feasible with these start dates?
- 3 A. And the start dates may not be relevant.
- 4 But that date, I'm stating that the dates before
- 5 | this are -- I don't know. But that the end date was
- 6 | feasible at that point.

2.

- Q. And you consider it feasible -- are you assuming that Encore was not going to break the law
- 9 by entering into a contract or starting --
- 10 A. Yes, 100 percent.
- 11 Q. All right. So if on November 19, that's
- 12 when you actually can bid the job legally --
- 13 A. Right.
- Q. -- to contract for the job, and start the
- 15 work. Are you saying that in one month the work
- 16 | could be done, that was feasible?
- 17 A. Feasible. The -- again, the end date for
- 18 | the first four may not be feasible for the entire --
- 19 the entire -- what do you call it -- the entire --
- 20 Q. \$1.36 million scope?
- 21 A. -- the entire building. It may be
- 22 adequate for the first floor. And again, at that
- 23 | time whenever this looks like it was created, we
- 24 | weren't really sure about our -- the -- our
- 25 | licensing, and when we were going to get that.

Sometimes those things take some, you know, a little 1 2. bit of time, sometimes they take a longer time. 3 again, I'm not really sure. 4 But in October, yeah, I mean, it was 5 feasible, depending on whenever I made that schedule. But this -- again, I'm just looking at 6 7 the finish date. That's all I'm looking at. I'm 8 not looking at anything beforehand. Finish date for the first floor referencing possibility yes. 10 Okay. Now take this same schedule, and 11 knowing that Encore wasn't licensed until 12 November 19, and go in and change the start dates to legal start dates, that bumps this finish date back 13 past December 22, right? 14 15 Α. Yes. 16 Okay. Any idea what that would be, if Ο. 17 you go in and modify the input --18 Α. Into this schedule? 19 Ο. Yes. I'm not -- I can't use the schedule. 20 mean, when was the schedule made? You're using a 21 22 schedule, you know, that is not -- this is pretty much irrelevant. And, you know, I don't think that 2.3

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that schedule should be used at any point. I would

say that the more accurate schedule to use would be

24

25

1 | 91.

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2. Okay. And I understand and appreciate O. your comment. But I'm actually not asking the 3 question for the purpose of -- probably that you 4 5 think I am as far as what were the actual time frames and actual completion dates of things. What 6 I'm asking about is, at this point in time, when 7 8 this document was prepared, that's Eaux-Odom 406 through 6.02. And I understand your testimony is, 9 10 you may or not have prepared it, you don't know. 11 What I'm asking, and I think you have answered it, 12 is that if you go in and change the dates, the start dates, such that you are not doing any construction 13 14 prior to Encore obtaining its license, that would 15 bump this December 22 date necessarily, because you have changed the input, right? 16

A. You would have to know -- I would have to know when that was sent. I understand what you're saying. But again, like, you know, making a rough schedule for somebody is totally different than, you know -- I mean, and using it. Again whenever you start something off, it may be a goal. And we weren't sure of exactly whenever our license would be stated in. So hypothetically speaking, yeah, this -- if you move the dates to where it was, it

would change. But is this relevant to this schedule 1 that is -- that would be -- that I probably spent 3 most of my time on, no, it's not the same. Ο. And I understand your answer. And you 4 5 have to bear with me on this. Because I think what's happening is, you are anticipating or trying 6 7 to help me out maybe too much and anticipating to 8 much. You're reading too much into my question. So I'm going to ask my question again, and try not to 9

overthink it. If my question is clear, just answer my question, okay.

So Encore was certainly not going to

start doing any work prior to getting its license on November 19, you've already said that, correct?

A. Yeah.

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Q. All right. So if you go in, take this particular schedule at this point in time, and you modify it by putting in start dates that are not prior to November 19, but are, in fact, after it, then using this exact same schedule, but just changing the inputs, this finish date would necessarily be bumped back. It would no longer be December 22, correct?

A. I mean, that's obvious.

Q. Okay. And that's what I thought. Okay.

```
1
   Very good. And have you ever -- have you ever
   testified in court?
 3
         Α.
               No.
 4
               Have you ever served as a scheduling
         Ο.
 5
   expert, or a consultant on any project?
 6
         Α.
               No.
 7
         O.
               Have you taken any courses or training in
8
   construction scheduling?
9
         Α.
               No.
10
               How did you learn how to create this
11
   Microsoft -- I forgot the name of it, Microsoft --
12
    the program that you use for scheduling, what's it
13
   called?
14
         Α.
              Projects.
15
               Projects. How did you learn how to use
         O.
16
   Microsoft Projects?
17
               Self-taught.
         Α.
18
         Ο.
               Okay. You googled it, read a tutorial on
19
    it, or what?
20
               No. It was -- it's fairly
21
   straightforward. All this stuff is fairly
22
   straightforward. You put in two dates, and you can
   either edit a schedule, or you can edit an editable
2.3
24
    schedule, or I believe there's another selection to
25
   automatically schedule it. It's not difficult to --
```

1 to use at all. Some of the other components are
2 very complicated, but I don't use those. I just use
3 the bar graph essentially.

- Q. All right. And how long have you been using this particular software for scheduling?
  - A. Oh, two years probably.

4

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- Q. Okay. And before that what did you use, or did you do any scheduling?
- 9 A. I used a bar graph. It just was a -- it
  10 was on -- I actually used it on an iPad. It was
  11 quite a bit easier.
- Q. Okay. Have you ever done a critical path analysis?
  - A. I was a tradesman. I think that's about as good of analysis that you can. I know the time it takes to do trades. I have worked as a lot of trades. I worked for a lot of tradesmen. I've done a lot of trades myself. So, I mean, I'm aware of the timing that it should take for certain items to be completed.
- Q. Okay. Have you been asked to do any type of delay analysis, or critical path analysis, for this particular project?
- A. No. I don't know what -- I don't know what you mean by that.

1 Q. Okay.

2.

- A. They hired me to -- Joey hired me to build the building. And that's -- I assisted in the other areas providing costs where I could. I mean, I don't really remember exactly doing an analysis for anything.
- Q. All right. So if I asked you to tell me the number of days of delay -- delay in completion of this project at any particular time on the schedule by any cause, you wouldn't be able to say how many days of delay was associated with a particular, you know --
- A. Oh, yes. Okay. I'm sorry. I thought you were asking if somebody has actually asked me to do a delay. I mean, I've got days for, you know, some items being delayed due to -- mostly exterior stuff due to weather, interior stuff due to weather.
- Q. Okay. And so you understand that there is concurrent delays, so you might have a delay in obtaining the engineering plans, and a delay in owners approval and selection of material, so that you can't actually order something. Or you could have a backlog on materials, and the backlog might be three days, or three weeks, but there are concurrent delays. So you have to actually analyze

all the delays to figure out which ones impacted the critical path, meaning extended the duration of the project a number of days. Do you understand --

- A. Yeah, I understand that. But the critical path, none of that was relevant because of the critical path. I mean, it simply was a delay from the start. So, you know, there is not -- you're not -- anything after that contract was signed, is, I mean, almost irrelevant. Because, I mean, you were delayed at that point.
- Q. Are you saying that you were not keeping up and tracking all the delays and impacts to the critical path, if it wasn't relevant to anything?
- A. It's irrelevant to me in my contracts with my subcontractors. It didn't have very much to do with my subcontractors or, you know, guys being on site, no. But I'm sure that there is relevance in those other delays.
- Q. Do you consider your schedules to be an accurate reflection of all of the impacts and all the delays in this project? Were you keeping --
- A. I don't like to use the word plural that you used, schedules. I would say schedule would be a decent one.
  - Q. Okay.

2.

1 A. Yeah.

2.

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- Q. You were keeping track of the impacts and delays in your schedule? You were updating those?
- A. Yes. Dependent -- depending on what it was, and when it was, and when I started keeping track of those. I mean, sometimes I wouldn't, sometimes I would.
- Q. There was no work stoppage because of any funding issues, right?
  - A. Yes. There was work that didn't start because of funding issues.
  - Q. So are you calling that a work stoppage?

    Or what work are you referring to that didn't start?
- A. The fact that the contract wasn't signed until December 25. You have read my logs. I was
- 16 fairly specific, I feel like, on some of these items

where I can't -- I have had discussions with the

- 18 owner. I mean, the owner didn't want to sign a
- 19 contract, if he didn't know if money was coming in.
- 20 And so --
- Q. Just a minute. You said December 25, is actually the date --
- A. I'm sorry, 20th. Yeah, I apologize.
- Q. And the contract actually has built in a start date of November 24, correct?

1 I mean, a rough -- yeah, a rough -- a 2. rough start date. 3 Q. Which, as we've already said, was a couple of days after Encore became licensed, right? 4 5 Α. Yes. 6 0. Okay. 7 I didn't start work technically until --8 really start work until the -- I guess you could say mid December because of delays. I mean, we started 10 doing work on exterior work before the contract was 11 signed. It was -- we were taking siding. Because I 12 was trying to stay on, trying to just bear every single bit of Path A that I could bear. 13 14 And so I wish that would -- I think I was 15 in first contact with Associated Waterproofing 16 around, like, November 13. You know, I really 17 wanted them to get started, you know, around that 18 last week of November, but they couldn't. And so 19 just because we couldn't -- we didn't know prices. We didn't have -- I didn't have anything worked out 20 21 with the owner at that point. Him and I did have a 22 small conversation about me getting the exterior 23 dried in to stop damage to the building. 24 And then -- so, I mean, if he would have

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signed that contract on the 24th, if he had funding,

25

yes, this thing would have been -- been a lot better 1 off. But he did not. And I think that reflects in 3 my notes. Mr. Monheiser, so there's a lot of stuff, 4 0. 5 again, that you said that either cut out or something. But you said, if the owner had signed 6 7 the contract on November 24, is that what you said? 8 Α. Whenever he had -- if he had funding, he would have signed it on November 24. 9 10 But the contract when it was signed said 11 that you have been told to start on November 24, 12 right? 13 Α. Yes. 14 You got the go-ahead to start on November Ο. 15 24? 16 Α. Yes. 17 Q. Okay. 18 MS. WOLF: I'm at a point now where 19 the next place I'm going to go is the 20 daily logs. And, you know, I think it's 21 better, Michael, if we are going to have 22 to stop now, or in a few minutes, if I 23 don't even start the daily logs. 24 MR. COX: Okay. 25 MS. WOLF: I think I can move through

them faster, you know, if we just start 1 fresh in the morning. Do I have any more 2 3 time right now, or do we need to stop? MR. COX: I need to stop. 4 5 MS. WOLF: Okay. Ms. Villien, do we know if you can join us tomorrow at around 6 7 9:30? 8 COURT REPORTER: I was going to ask you what time. But, yeah, just tell me 9 10 when, and I'll be here. MS. WOLF: Michael, is 9:30 going to 11 12 be it, that's the earliest? MR. COX: Yeah, that's about when 13 I'll be able to start. 14 15 MS. WOLF: Okay. And if something 16 happens, Michael, and it's going to be, 17 you know, more than 10 minutes late, can 18 you just shoot us an e-mail or something? 19 MR. COX: I won't be late. 20 MS. WOLF: Okay. So tomorrow at 21 9:30. Ms. Villien, we just need a link, 22 please. COURT REPORTER: I'm in contact with 23 24 Veritext, who y'all had scheduled through, 25 that's who I'm covering this for, to get

1	them to send the link out.
2	MS. WOLF: Okay. And can you find
3	out if we can have the videographer for
4	both, or do I need to do that from my
5	office?
6	COURT REPORTER: It probably would
7	not be a bad idea for you to do it also.
8	I have told my scheduler that they need
9	two videographers and two of us reporters.
10	But it doesn't hurt to have it come from
11	your office also.
12	MS. WOLF: I will do that. And I owe
13	you that Exhibit 1.
14	THE VIDEOGRAPHER: We're still on the
15	record. Do you guys want to go off the
16	record from here on?
17	MS. WOLF: I think we can. Michael,
18	John, do y'all have anything that needs to
19	be on the record right now?
20	MR. COX: No, that's fine.
21	THE VIDEOGRAPHER: Going off the
22	record. The time is 3:18.
23	(OFF THE RECORD)
24	(DEPOSITION SUSPENDED)
25	

REPORTER'S PAGE

2.

2.3

I, Deborah Villien, Certified Court
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```
Civil Procedure Article 1434 and in rules of the
 1
   board; that I have no actual knowledge of any
 3
    prohibited employment or contractual relationship,
    direct or indirect, between a court reporting firm
 4
 5
    and any party litigant in this matter, nor is there
    any such relationship between myself and a party
 6
 7
    litigant in this matter. I am not related to
 8
    counsel or to the parties herein, nor am I otherwise
    interested in the outcome of this matter.
 9
    I further certify that before the completion of the
10
11
    deposition, as defined in Rule 30(e)(2) of the
12
    Federal Rules of Civil Procedure and/or Article 1445
13
    of the Louisiana Code of Civil Procedure the
14
    deponent and/or a party did not request to review
15
    the transcript.
16
    August 11, 2021
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